

In the name of Allah, Most Gracious, Most Merciful

And Praise be to Allah, the Lord of the worlds, and may peace and prayers be upon our Prophet Muhammad, his Family and all his Companions...

To the kind brother Shaykh Yunis, may Allah protect him.

I hope that you would receive my letter while you and all the brothers are doing well and in good health, as well as more fearful of and closer to Allah

I have received your kind letter, read it, and was pleased with its content with regard to the importance of external operations, and your valuable suggestions to bolster them. I have been aware, for a long time, of what you talked about in regards to the need to focus on this area and develop it. However, the brothers used to complain about the lack of cadres in this field. So, praise be to Allah who brought you amongst us, and I ask Him to grant you success in cooperating with the brothers in charge to boost external operations.

Here, I would like to put before you a number of discussion points, and enrich the discourse about this important topic.

First of all, I emphasize the fact that the main objective behind our war with America must be crystal clear before our eyes. Then, we would adopt the best way to achieve it.

Thus, our wish and objective is: what was summarized in the pledge after the Eleventh: For America to keep its evil from us, such as supporting the Jews, and to leave Muslims to their own affairs so that it would be easy for us to establish a genuine Islamic State.

And as you well know, fighting for Muslims has many objectives, the highest of which being that all of the religion is for Allah, as He said: *(And fight them until there is no fitnah and until the religion, all of it is for Allah. And if they cease, then indeed Allah is seeing of what they do.)*

And one of the objectives is that the Infidels would cease their aggression towards Islam and its adherents, as Allah said: *(Fight the leaders of Unbelief for surely their oaths are nothing to them so that they may stop.)*

So, we want a fight that would compel the enemy to stop its aggression and fighting with us, and this would be achieved quickly and decisively with Allah's permission by focusing on the leaders of Unbelief, and the leader of Unbelief today is America. And it is known that the sovereignty and high authority in America is with the people, who are the main decision-makers, and they are represented by the House of Representatives and the White House. Thus, the killing and fighting should be focused on the American people and their representatives.

Fighting the Americans and their allies in Afghanistan is an obligation and compulsory duty on every Muslim so that we may drive them out defeated with Allah's permission, even though this would require of us efforts and a long time.

But what is certain from our side is to stop this war from its main source, using the powers that are able to stop it within the fastest time, and that is as I have mentioned before: the American people.

Consequently, we must put under direct pressure our enemy's Operations Room, which includes the Administration in the White House, Congress, and the Pentagon, and which is used to wage the war against us, by using the balance of terror equation between us and them. This would take place by influencing all of the American people, or most of them, in a direct way, through operations inside America, which would undermine their security, and also by impacting their economy through targeting oil overseas especially in the countries that export it to America. As a result, the American citizen's income will be impacted, as the cost of living would rise, especially fuel cost.

This would be accompanied by a major and focused media campaign that we launch, and if at all possible, a portion of which would be through American media outlets, linking such operations to the lack of security in our countries, mainly in Palestine, Iraq, Afghanistan, Pakistan, and Somalia, and saying something like: America would never dream of security until we live it as a reality in Palestine...

And as you well know, one of the very important issues whenever there is a conflict between two parties is for each side to be acquainted with the opponent's culture, history, mind-set, weaknesses and strengths. Indeed, this would help either opponent to make the most accurate decisions, after assistance from Allah.

By following the statements of American politicians and keeping abreast of the progress of the conflict and the reality of the war between us and them, in addition to their previous wars, it has been revealed that striking America at home is of the highest and top importance and is the main way to reach what we want. The impact on Americans from a strike inside America cannot be compared with hitting them outside the country or hitting their allies and proxies.

By perusing aspects of America's history, we would find that despite the fact that it had become involved in about sixty wars since its creation, the common trait between some of these wars is that the military actions of its adversaries overseas were not the decisive factor in determining the outcome of the wars. Rather, the outcome was determined when popular anger and internal opposition increased. For instance, during their war in Vietnam, 57,000 American soldiers were killed, but the war was not decided by this huge number of dead. They were obliged to withdraw when their President Nixon erred and ordered the conscription in order to continue the war. It was a measure that touched the security of every American, hence the people, especially university students, protested by way of massive demonstrations against the war and the government, which was compelled to withdraw.

And you know well that their current policy to remedy the lack of soldiers involves major monetary enticements without any coercion to avoid Nixon's error.

And you know that America's population numbers 300 million.

About 1,000 soldiers have been killed in Afghanistan during eight years, and in Iraq about 4,000 soldiers. This means that the harm has hit only a small portion of them, not enough to provoke them and make them pressure the politicians to stop the war.

And by conducting a simple calculation, if we divide the number of America's killed in Afghanistan by the total population, then the ratio of the number of Americans killed in Afghanistan would be 3.3 per million, which is a very small ratio unworthy of mention. The ratio of their dead in Vietnam is 380 per million as the total of America's population then was one 150 million people.

So, we are looking at 100 times the number in order for the tally of their dead in Afghanistan to equal that in Vietnam. Nevertheless, the outcome of the war there was not decided by the large number of those killed.

It is becoming clear that the insignificant rates associated with the tragedies of nations, and which are not mentioned, usually have no impact on the peoples' issues, anger and uprising. They manage to live with and tolerate them, and this goes to prove that the road before us to win the battle in Afghanistan would be very long if the issue was contingent only upon the number of those killed in the ranks of the enemies.

However, there are other factors that can play into ending a war, such as the increase in the number of the unemployed to ten percent of the active workforce in America after the Eleventh and the wars in Iraq and Afghanistan. The number of jobless is estimated to be ten million. It is a very large number when measured against the total of their dead in Afghanistan, since the rate is 1 in 10 000.

And these unemployed know that a portion of the harm that they have suffered had been caused by the huge expenditures on the two wars in Iraq and Afghanistan, and the other portion had been caused by the greed and the administrative and financial corruption in New York and Washington.

And this large number of people have not been able to decisively stop the sources of those damages, but contributed with others to bringing down the Republican Administration that had caused those woes and to nominating Democrats for Congress and the Presidency. Despite all of that, matters have not changed much.

So if ten million unemployed have not been able to decisively determine the matters in order to completely ward off those harms, then the war will not be ended by having 1000 soldiers killed in Afghanistan.

Therefore, the importance of external operations is evident, especially inside America, in order to exert pressure on 300 million Americans, so that the people would move as a whole to put a stop

to the unjust wars that constrain the Muslim peoples, particularly in Palestine, Iraq, Afghanistan, and Pakistan.

And this was evident in the impact of the panic that struck them by one man, and I mean the operation by Umar al-Faruq, may Allah relieve his grief. Although the aircraft did not explode, they have adopted precautionary security measures totaling about 40 billion dollars in direct and indirect costs, which is several times higher than what the Administration had been spending on the war during each of the first years of its presence in Afghanistan.

So the general tragedies, such as those killed in car accidents or due to the harmful effects of smoking, have killed 400,000 individuals, which is a huge number compared to the number of war fatalities in Iraq and Afghanistan. However, people did not come out in massive demonstrations in order to close down tobacco companies, and the same is true with regard to epidemics and wars, etc... Thus, when the ratio of harm on the people is small, such as 3 per 1000, for example, nations and peoples are able to cope with that. So, let alone when we talk about a ratio of 3.3 per million. This is all the more reason that the American people can deal with that for many long decades.

So, if we know our adversary's weakness, we would realize that as long as we want to achieve our main objective, then our operations must directly aim at exerting pressure on the security and economic nerve of the American people. Since America was built, it has never been hit at home. Even Pearl Harbor took place on an island in the ocean more than one thousand miles away from America. They have inherited the concept of security and the idea that no one would dare to attack them inside their home. Their sense of security is very sensitive with regard to military operations inside their country, and for this reason it is easy for the matter to be magnified in their eyes, causing them to become angry, to rebel against their politicians, and to mobilize to stop the reasons behind their loss of security.

It is worth noting here that one of the main causes for not achieving any success in the Palestinian issue for more than six decades is that America, the chief supporter of the Jews, has not faced any pressure internally. Consequently, the American people have never felt the suffering of our people in Palestine, in general, and in Gaza, in particular.

The example of the situation in Palestine is like the presence of a ship in the Mediterranean Sea, which has a gigantic crane that lowered a huge elephant with its cables inside our narrow courtyard, destroying the walls of the house and harming the people inside. The latter began to strike at it with sticks for sixty years in a bid to get it out of our house to no avail. It is a known fact that sticks do not affect elephants.

What is right is that they needed and still need to strike at the ship which holds the elephant's cables so that it may haul it away from them. This ship is America.

And those who say that strikes should be limited to the elephant only and that the resistance must not go outside the house, they refuse to take the best and closest path to liberate the house from the elephant.

Furthermore, whoever reflects on the situation of the people in the region would see that they live in pain and suffering at the hands of the rulers who are America's agents, and that the key for the solution also begins from America by hitting it so that it may abandon those rulers and leave Muslims alone.

So for example:

Rational people know that if the Mujahidin in Egypt were to become stronger than the regime and wanted to topple it and truly institute the laws of Allah America would rush to its rescue beginning with the forces positioned in the Mediterranean sea: the American Sixth Fleet.

The goal of all the joint American-Egyptian military trainings and exercises named Operation Bright Star is absolutely not to attack Libya or the Israelis. The objective is to overthrow any Islamic rule that would emerge in Egypt in opposition to the pro-U.S. government.

So, as long as the American people have not paid the price for the injustice and aggression against our people, support for the Jews and the tyrannical rulers will continue, and our issues will remain unsolved for long decades.

In Summary:

One of the most important tasks of the organization is to carry out operations that can directly affect the security and economy of the American people as a whole. Therefore, operations inside America and targeting oil overseas, especially in the countries that export it, will have the strongest and fastest impact on the people and will push them to exert pressure on the politicians.

So, if we have enough human and financial resources to carry out the aforementioned policy, and we still have a surplus, then energies will be directed to strike Americans overseas.

It is a known fact that the organization is going to have a large number of Mujahidin working against America on the open fronts, in view of the precise qualifications required of those who are going to join the department of external operations. As for those whose security situation will does not allow them to travel through airports but do possess the required qualifications to work at the department of external operations, they will be in charge of planning or training the brothers in this department.

The example of the conflict between the Islamic world and America is similar to a large dam facing on either side of the river many clay villages. Some oppressive people went to the dam and opened some of its floodgates that should not be opened. As a result, the massive water inundated and destroyed the nearby homes, harming people. The latter mobilized, and some

brave men rushed to save the women, the children and the elderly, working continuously day and night and endangering themselves to save and secure people's lives. However, what they needed to lift their great and enduring suffering and to save their energies is an important and fundamental idea that requires less effort than what they had spent.

Some of their knights could have gone to those who opened the floodgates and wreaked all sorts of havoc on the people, punished and banished them, and closed the floodgates, putting an end to people's great suffering.

That applies to our situation. The continuation of acts affecting the American people, who will exert pressure on the decision-makers in America, the White House, Congress and the Pentagon, is what would close the dam's floodgates, with Allah's permission.

And this way, we would have saved the Ummah time and effort in order to achieve the goal of America ceasing its support for Israel, withdrawing its armies from Muslim lands, and leaving them to deal with their enemies on their own

- It would be nice to prepare a memorandum about external operations and share it with the senior brothers so that they may note their suggestions. After that, re-write it, taking into consideration such suggestions, and send me a copy before it is re-written. Then, after you adopt the memorandum, coordinate with the brothers so that you would be in a suitable and secure place in order to provide a training course to prepare cadres for external operations. And the selection of the trainee brothers in this course must be excellent so that they would become prepared to be leaders in external operations and trainers for the rest of the members. They should also be able to attend the course for the agreed upon duration, which would take place in the house that had been prepared, as they would enter the house and not leave until completion of the training in order to protect everyone's safety. And in order to guarantee this, they would have to make a pledge before registering for the course and entering the house.

I think that the memorandum should contain the following points:

- Giving importance to work perfection. Bear in mind that this issue has been neglected throughout the Islamic world from Indonesia to Morocco and has been inherited for a long time despite the fact that it is contrary to the teachings of Islam. The Messenger, peace and Allah's prayers be upon him, said: (Verily, Allah loves if any of you does a job, he does it with perfection.)  
Thus, efforts should be spent during the teaching of theoretical sciences of students attending external operations and general courses particularly to develop their sense of excellence and to place the hadith of the Messenger of Allah, peace and Allah's prayers be upon him, before their eyes so that excellence would run in their veins like blood.

There are many regrettable incidents and stories caused mainly by neglect and lack of excellence.

- To making sure that they have a strong conviction of the importance of external operations, and that it is the main key to weaken America until it abandons Israel, stops its wars against Muslims and leaves them alone, with the permission of Allah.
- To conduct an extensive research into America's crimes in the world, in general, and the Islamic world, in particular, especially to inform those who would be sent to carry out operations in America so that every cell in their bodies would be mobilized against the Americans.
- General American history should be taught, particularly parts dealing with Muslims in Palestine and Iraq.
- To refute what the enemies claim in that it is prohibited from a Shari'a angle to target civilians; to mention conduct by the kind Messenger, may peace and Allah's prayers be upon him, and the Companions, may Allah be pleased with them, such as the ruling of Sa'd Bin-Mu'ath on Bani-Quraydhah; and to benefit from the book *The New Crusades* by Shaykh Yusuf al-'Ayiri, may Allah have mercy on him. It is an important book in this regard and contains a great deal of evidence.
- To clarify the religious ruling on the presence of children amongst targets.
- To clarify the religious ruling on the issue of human shields, and the fact that there would be Muslims wherever we strike the American people, who are able to put an end to the aggression on the oppressed. Therefore, it must become ingrained in their minds that anything that would frustrate the ummah's general Jihad would not be considered, such as sparing Muslims during our heroic (Martyrdom) operations inside America, since it is the way to repel the aggressing enemy.
- To show them how the adversary develops its security methods with countries in the region. For instance, the Mauritanian government can be asked to provide the names of all the Mauritanians who were reported missing by their families. To overcome this, any absence away from family should be natural, such as going away for education or business, so that the absence is not alarming.
- To have the brothers attend a course in counter-interrogation so that their skill level in this regard can be excellent.
- To develop their abilities in selecting elements suitable for this work, and to mention to them some of the required qualifications the most important of which are faith, fear of Allah, patience and toughness. So if any individual is noticed during training to be bored, does not complete the given tasks or becomes very angry quickly, he should be disqualified from external operations, as it requires precision and endurance. In Nairobi, the brothers remained inside the house for nine months. In such unnatural environments, what is inside oneself does surface, and any conflict between the crew that was sent on a mission in the land of the enemy would lead to disastrous consequences. One of the

bothers may lose his balance and disobey the Emir. This is based on experience, not assumptions.

Some of the important qualifications also are intelligence, acumen, intuition, taking the initiative, and possessing an excellent sense for understanding issues and seeking knowledge.

- To confirm what you mentioned about the importance of having a department to develop external operations, I would say:

If the dominating feeling in our lands with many people that development takes place over a long life and many experiments so that when mistakes happen, we learn from them and make progress. This situation mostly takes long years, while establishing a center for development would save us decades. One may think at the outset that he does not have the energies that are fit for such development, but the work will progress over time in the manner that has been previously mentioned.

While devoting some energies to think in any specific sector would lead to progress in it, with the permission of Allah, instead of adhering to a traditional way that would cost us a great deal. Thus, devoting some energies for development is an issue of the utmost importance since it is the first step in this field, and the researchers in the development department will present, with the permission of Allah, research and studies that contain very important ideas. That would save us a great deal of effort, time, energies and money. And this department must develop itself with whatever is available especially a great deal of knowledge and reading in general, and more specifically in the areas we need.

Noting that all the members of this department should be in a safe location far away from the battlefield.

- What would benefit us in this regard is to determine the specialties that we need, and determine the priorities, after which a number of young men would devote themselves to achieve a level of excellence in those sciences and specialties, such as electronic engineering and chemistry that includes the manufacturing of explosive materials. And this is a core need for us.

Therefore, we can send some of the brothers who have strong minds and are not known to have joined the ranks of the Mujahidin to study in the universities, and we would assign them research in the field that we want to develop. From a security standpoint, the brothers' situation will be comfortable, as they would be able to access internet sites as they wish and buy books and materials they need without raising any suspicions.

- We have to prepare ourselves to the fact that after we send the brothers, not all of them may return for a number of factors, including family burdens and what that entails psychologically.

And let's not forget the geographical and time distances; they are two dangerous factors affecting the individual. Since we do not see or contact him, he may dismiss from his

mind some of the things that we had agreed upon, and he may experience apathy and a gradual transformation away from the pathway he had been on.

For this reason, when selecting the brothers who would be sent to study or to carry out external operations, precise and very high-level qualifications must be set in order to limit the ratio of leakage and apathy. We must add more people than we need, put in place a methodology for them to protect themselves, and establish a follow-up mechanism.

And before concluding, there are ideas for major and effective operations the impact of which would exceed the events of the Eleventh, with the permission of Allah, but they require distinguished Jihadi elements. So, I hope that you will do your best to prepare the memorandum, which would facilitate the preparation of trained and qualified elements who would return to their respective countries in order to recruit new promising talents that are not suspected by security agencies and do possess other important qualifications in this field.

- With regard to financing the operations, please write me with your suggestions, and it would be all right to establish a business in the location from where you suggested operating. This would serve as a cover for you as well as finance your operations. Take into consideration that the situation of the brothers in the Islamic Maghreb is not bad. Also, note that if the brothers in Somalia develop some of their departments, they will be to fund themselves well and finance the external operations. I hope that you would study this matter with Hajj ‘Uthman and Shaykh Mahmoud.

This is what I could do within the time available, and there are some suggestions that I hope to send you in an upcoming letter, with the permission of Allah.

I am awaiting your letter, suggestions, and observations with regard to what has been previously mentioned.

Finally, I ask Allah to grant us all success to do what he loves and what pleases Him, that He would keep us steadfast on this road until we meet Him , that He would be pleased with us, and that He would make us victorious over the Infidels. The last of our prayer is praise be to Allah the Lord of the worlds.

Your brother Zamray